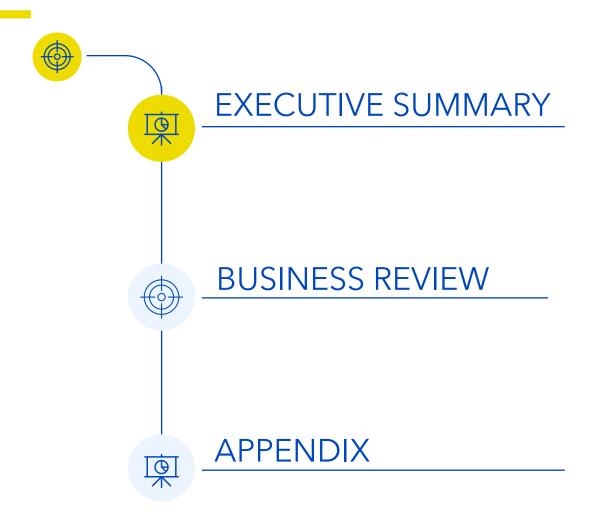
POSTE ITALIANE Q2 & H1-23 FINANCIAL RESULTS

25 JULY 2023

A PLATFORM COMPANY AT WORK

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EXECUTIVE SUMMARY



RESULTS TRAJECTORY AHEAD OF GUIDANCE - ROBUST COMMERCIAL TRENDS AND COST DISCIPLINE

- H1-23 REVENUES UP 8% Y/Y TO €6.1BN WITH POSITIVE UNDERLYING GROWTH ACROSS BUSINESS UNITS
- PEBIT +11% Y/Y REACHING €1.6BN CONTINUED COST DISCIPLINE IN AN INFLATIONARY ENVIRONMENT
- POSITIVE INFLOWS IN NET SAVINGS AND INVESTMENT PRODUCTS
- SOLID BALANCE SHEET WITH IMPROVING NET FINANCIAL POSITION Y/Y

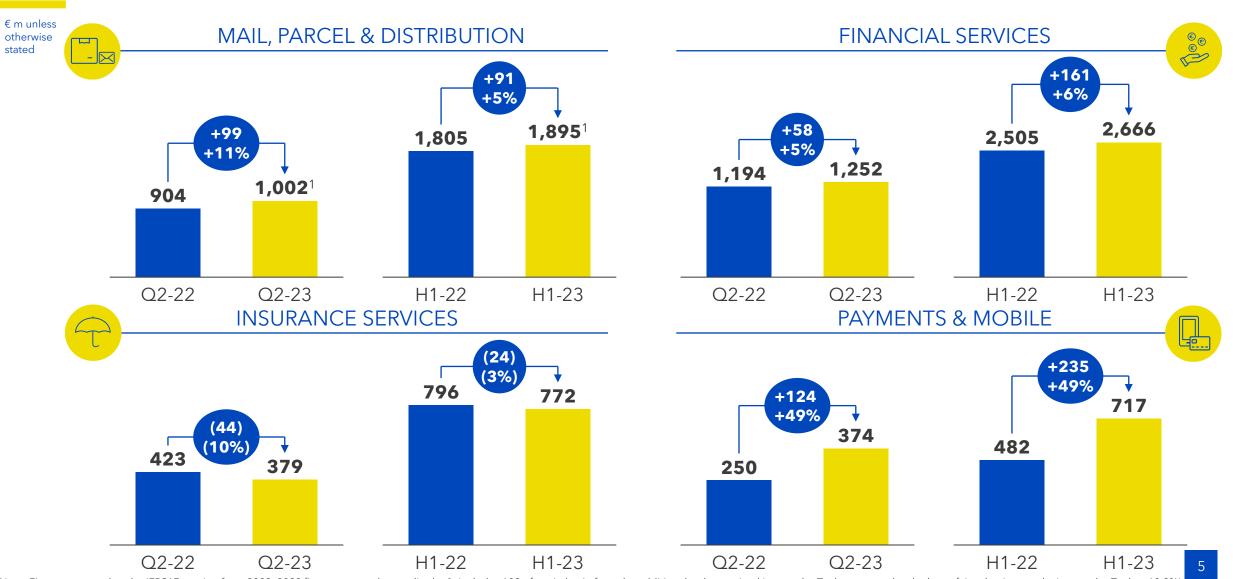
STRONG OPERATING RESULTS BENEFITTING FROM A DIVERSIFIED BUSINESS MODEL

Q2 & H1-23 RESULTS OVERVIEW RESULTS AHEAD OF GUIDANCE - ROBUST COMMERCIAL TRENDS WITH CONTINUED COST DISCIPLINE

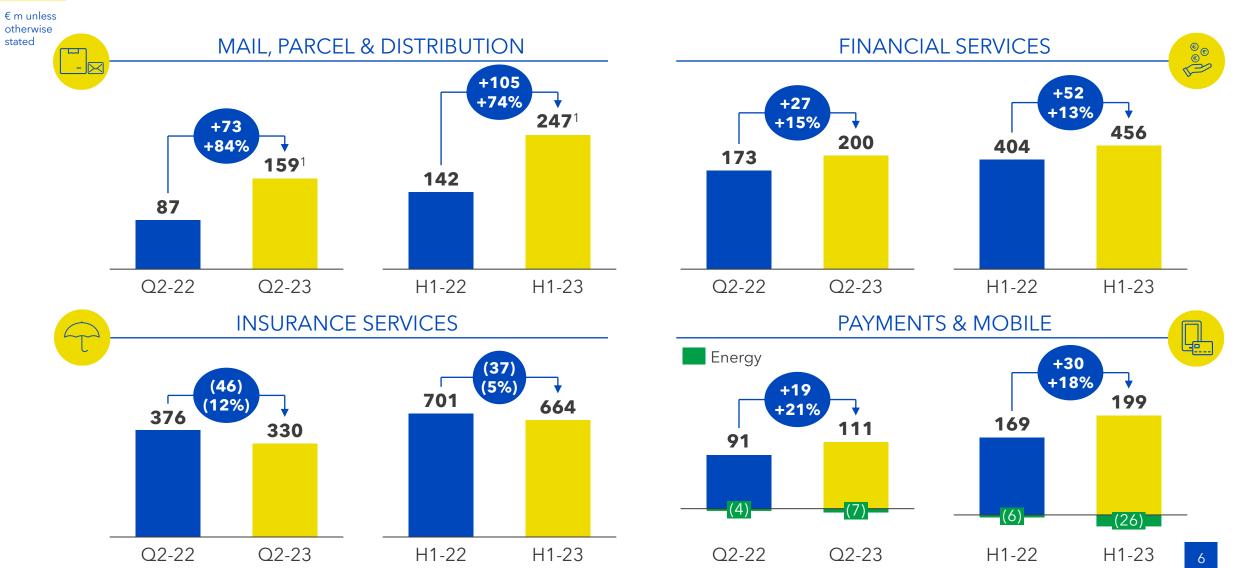
€ m unless otherwise stated

	Q2-22	Q2-23	VAR.	VAR. (%)	H1-22	H1-23	VAR.	VAR. (%)
REVENUES	2,771	3,007	+236	+8.5%	5,588	6,050	+463	+8.3%
TOTAL COSTS	2,044	2,208	+163	+8.0%	4,171	4,484	+313	+7.5%
EBIT	727	799	+72	+9.9%	1,417	1,566	+150	+10.6%
NET PROFIT	492	601	+109	+22.1%	985	1,140	+155	+15.7%

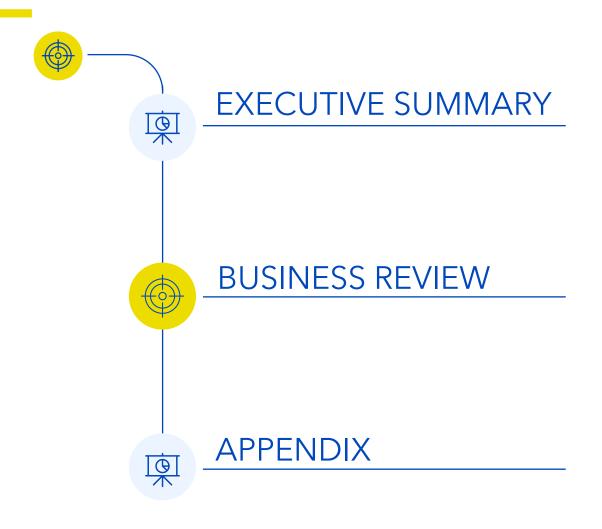
SEGMENT REVENUES POSITIVE UNDERLYING REVENUE GROWTH ACROSS BUSINESS UNITS



OPERATING PROFIT BY SEGMENT STRONG UNDERLYING OPERATING RESULTS BENEFITTING FROM A DIVERSIFIED BUSINESS MODEL

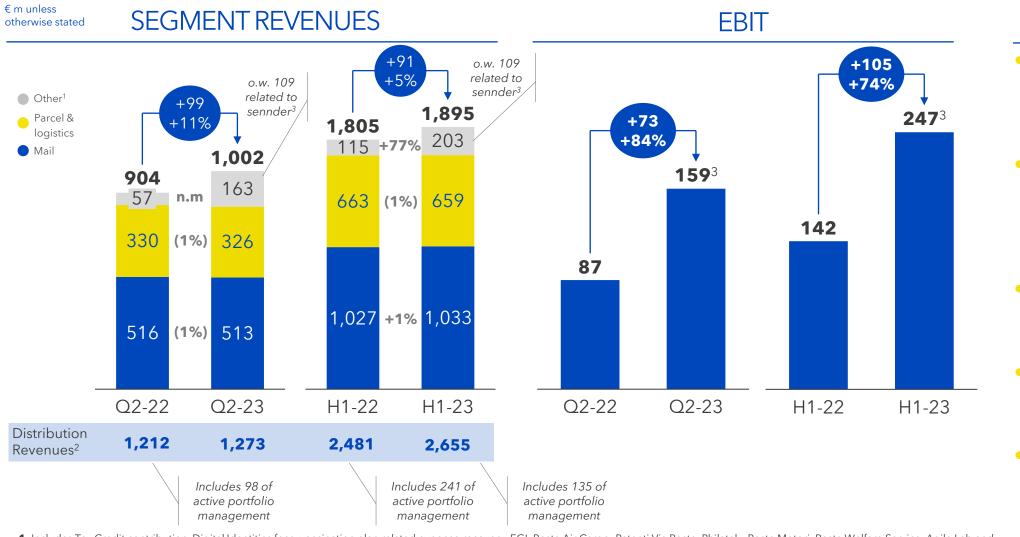


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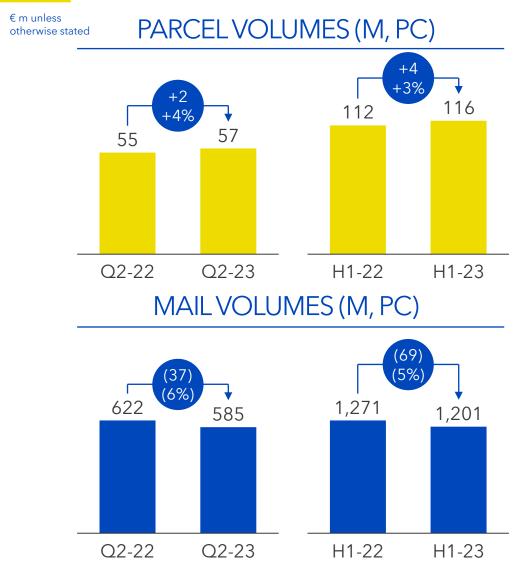
MAIL, PARCEL & DISTRIBUTION POSITIVE OPERATING PROFIT IN AN INFLATIONARY ENVIRONMENT



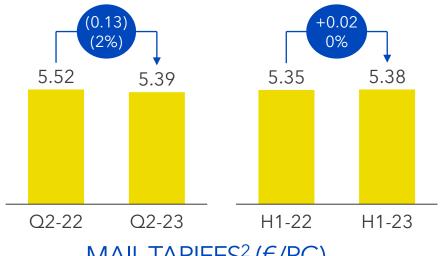
- Repricing actions and a favourable product mix supporting resilient mail revenues
- Underlying parcel revenues up 2% driven by increasing volumes, mitigating lower contribution from PPE logistics
- Other revenues benefitting from 109m sennder capital gain³
- Distribution revenues up supported by positive commercial trends
- Positive EBIT confirmed in an inflationary environment

^{1.} Includes Tax Credit contribution, Digital Identities fees, vaccination plan related expense recovery, EGI, Poste Air Cargo, Patenti Via Poste, Philately, Poste Motori, Poste Welfare Service, Agile Lab and Sourcesense; 2. Includes income received by other segments in return for use of the distribution network and Corporate Services; 3. Includes 109 of capital gain related to additional stake received in sennder Tech accounted at the latest fair value (new stake in sennder Tech c. 10.2%)

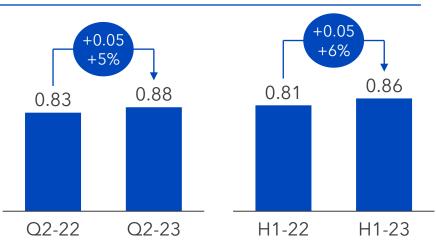
MAIL, PARCEL & DISTRIBUTION: VOLUMES AND PRICING PARCEL VOLUMES ACCELERATING; MAIL REPRICING OFFSETTING VOLUME DECLINE



PARCELTARIFFS¹ (€/PC)

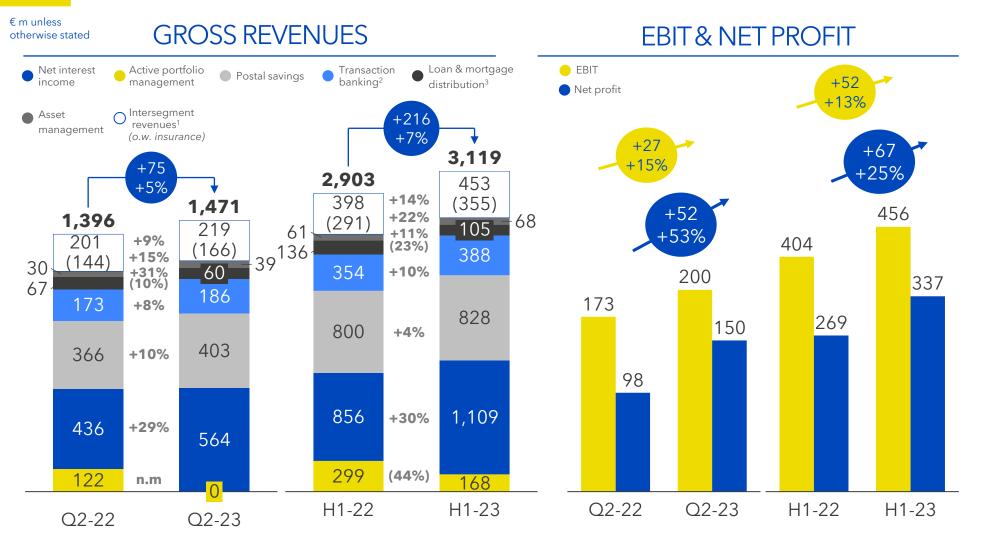


MAIL TARIFFS² (€/PC)



- Parcel volume growth supported by B2C
- Parcel tariffs down due to product mix
- Lower mail volumes driven by structural decline in lower-margin unrecorded items
- Higher mail tariffs supported by continued repricing actions

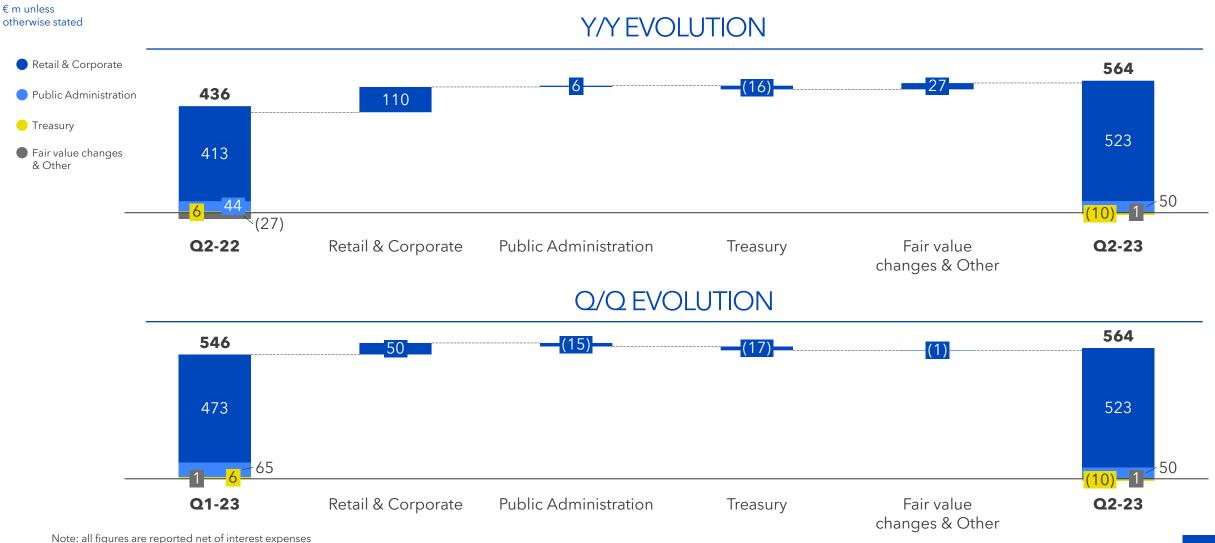
FINANCIAL SERVICES REVENUE GROWTH SUPPORTED BY NII AND POSITIVE COMMERCIAL TRENDS



- NII growth supported by higher interest rates, increasing retail and corporate deposits and stable cost of funding
- Postal savings fees up y/y with Q2-22 at floor remuneration
- Transaction banking fees supported by repricing of current account and other payment services fees
- Loan and mortgage fees bottoming due to partners' cost of funding peaking volumes up Y/Y
- Asset management fees supported by strong net inflows
- Intersegment revenues up driven by steady insurance net inflows

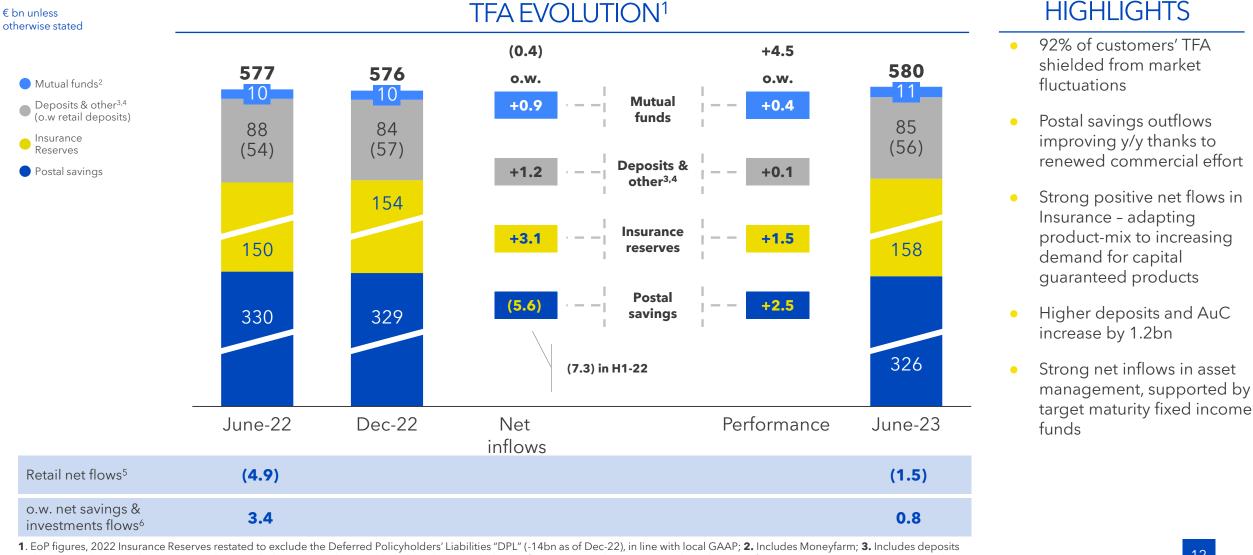
^{1.} Includes intersegment distribution revenues; 2. Includes revenues from payment slips (bollettino), current accounts related revenues, fees from INPS and money transfer; 3. Includes reported revenues from custody accounts, credit cards and other revenues from third party products distribution

NET INTEREST INCOME EVOLUTION POSITIVE IMPACT FROM RISING INTEREST RATES AND INCREASING RETAIL DEPOSITS YEAR-ON-YEAR



GROUP TOTAL FINANCIAL ASSETS INCREASING TFAs SUPPORTED BY NET INFLOWS IN SAVINGS AND INVESTMENT PRODUCTS

€ bn unless



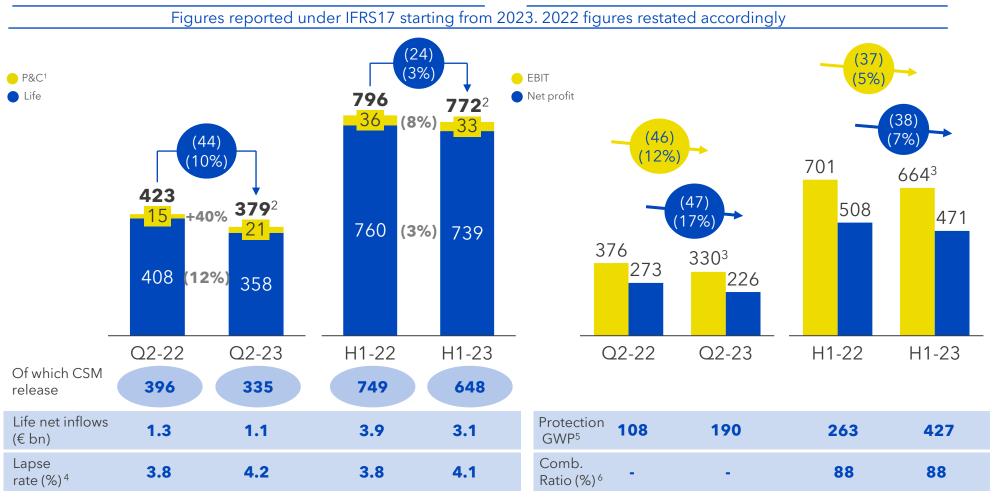
and Assets Under Custody; 4. Deposits do not include REPOs and Poste Italiane liquidity; 5. Includes net flows into postal savings, Mutual Funds, Moneyfarm, Insurance Reserves, Deposits and Assets Under Custody; 6. Includes net flows into Mutual Funds, Moneyfarm, Postal Bonds, Insurance reserves, and Assets under Custody

INSURANCE SERVICES POSITIVE NET FLOWS & LOW LAPSE RATE - RESULTS IN LINE WITH GUIDANCE IN A CHALLENGING MARKET

€ m unless otherwise stated

SEGMENT REVENUES¹

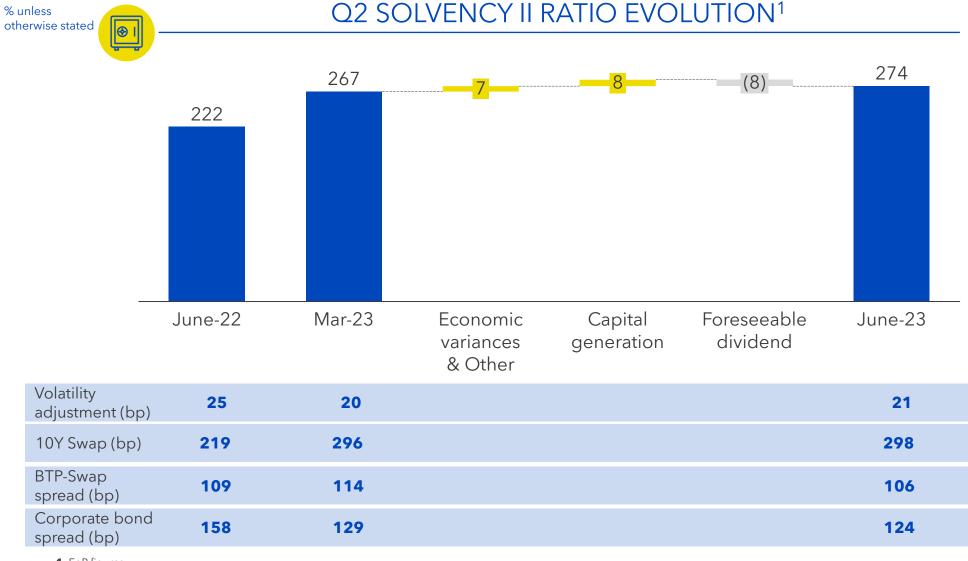
EBIT & NET PROFIT



- Life revenues comparing with a strong Q2-22 (which benefited from volatile components arising from the sharp increase in interest rates); recurring revenues increasing thanks to higher volumes
- Strong positive net flows in life, with a resiliently low lapse rate, outperforming in a challenging market
- Higher GWP in Protection also supported by Net Insurance consolidation
- Stable combined ratio despite an increasing share of welfare business embedding a structurally higher combined ratio

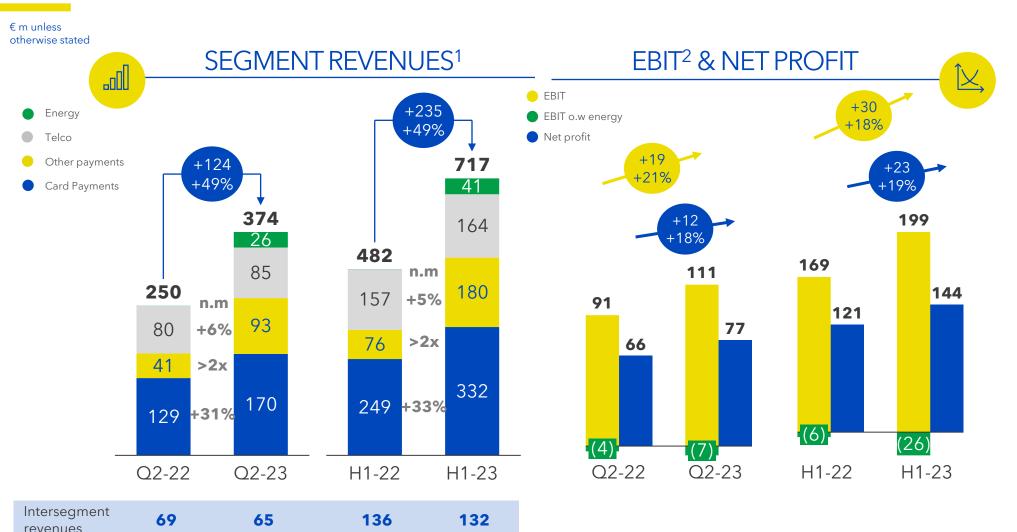
^{1.} Net of claims; includes Poste Insurance Broker; 2. Includes 7 from Net Insurance (o.w 4 P&C) consolidated from 1 Apr 2023; 3. Includes 5 from Net Insurance (o.w 2 P&C); 4. Since 2022 lapse rate is calculated as surrenders divided by average reserves; 5. Protection includes total P&C and Life Protection (Class I-IV), 67 related to Net Insurance in Q2-23 and H1-23; 6. Protection CoR reclassified as insurance expenses, net reinsurance expenses, other technical income and expenses, not directly attributable expenses divided by gross insurance revenues, net of reinsurance

SOLVENCY II SII RATIO WELL ABOVE MANAGERIAL AMBITION



- Strong Solvency II ratio at 274% (+7 p.p. since March 2023) net of the foreseeable dividend (-8 p.p.) on the basis of a 75% remittance ratio (increased from 50%) on H1-23 earnings
- Economic variances & other: positive impact of lower BTP spread
- Capital generation from new business and in force portfolio movements

PAYMENTS & MOBILE STRONG PERFORMANCE FROM ALL BUSINESS LINES



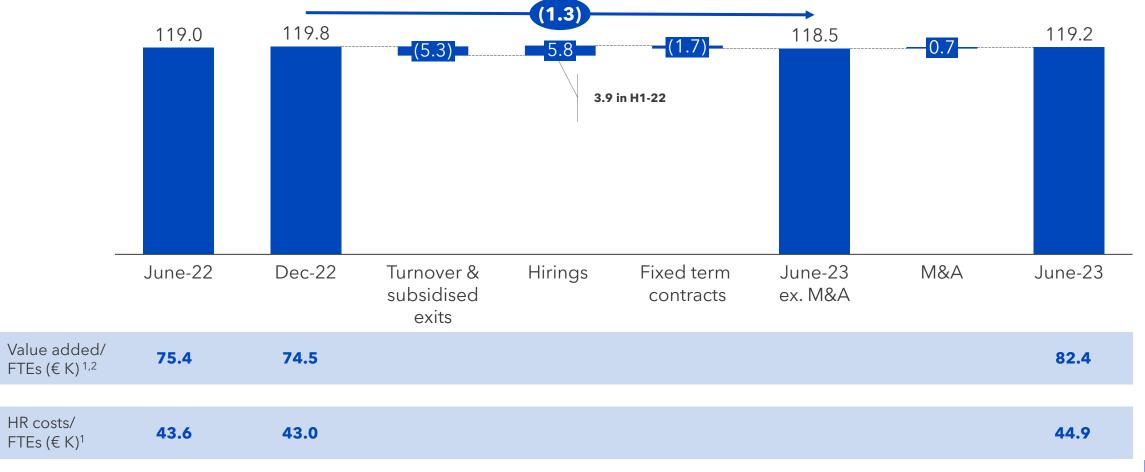
- Strong card payments increasing usage and structural cash-to-card shift driving higher transaction value (+13% Y/Y in Q2-23)
- LIS consolidation further supporting Card (+25 additional card revenues) and other payments (+45 additional other revenues)
- Energy business successfully up and running reaching c.300k contracts
- Telco revenues up in a competitive market
- EBIT growth driven by strong revenue trends and LIS consolidation, more than mitigating energy business start-up costs

^{1.} LIS revenues incremental contribution to Other Payments and Card Payments for a total of 70 in Q2-23 and 138 in H1-23; 2. LIS EBIT contribution of 13 in Q2-23 and 22 in H1-23

HUMAN CAPITAL – FTEs CONTINUED FTE EFFICIENCY WITH FOCUSED WORKFORCE RENEWAL



AVERAGE WORKFORCE EVOLUTION (#, K)



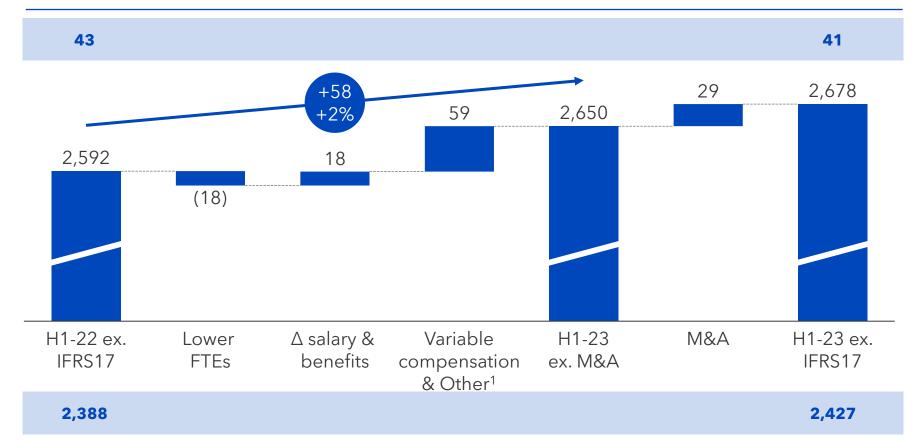
Y/Y

HUMAN CAPITAL – HR COSTS LOWER FTES PARTIALLY MITIGATING PLANNED SALARY INCREASE AND HIGHER VARIABLE COMP

€ m unless otherwise stated

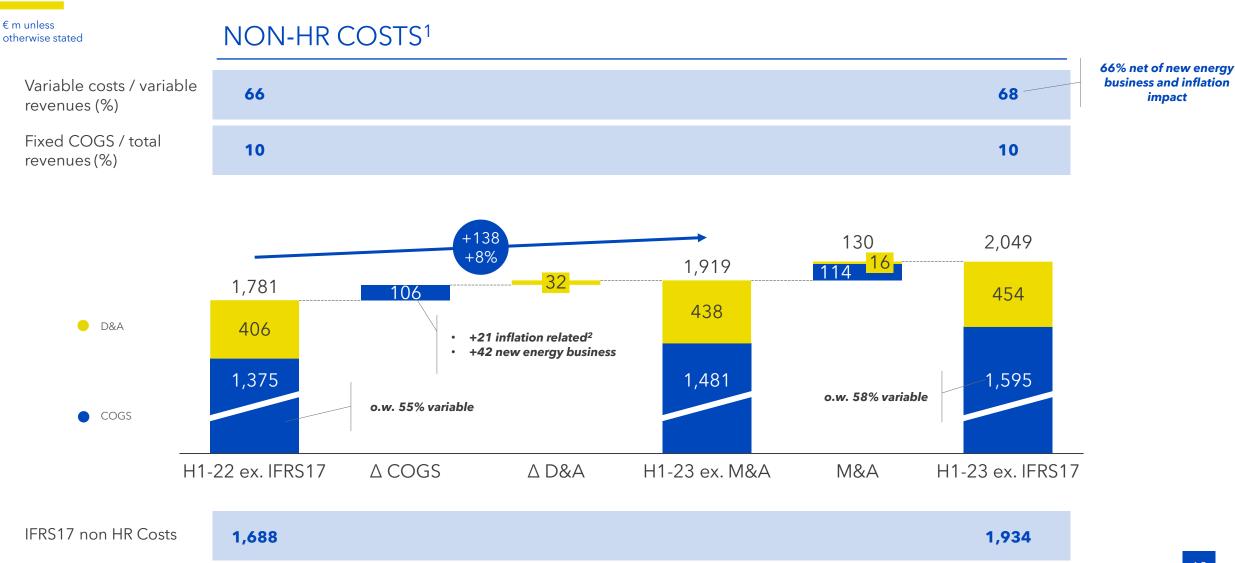
ORDINARY HR COSTS

Ordinary HR costs / revenues (%)



IFRS17 HR Costs

NON-HR COSTS PROGRESSING AHEAD OF PLAN - INCREASE DUE TO NEW ENERGY BUSINESS, LIMITED INFLATION IMPACT



CLOSING REMARKS



RESULTS TRAJECTORY AHEAD OF GUIDANCE - ROBUST COMMERCIAL TRENDS AND COST DISCIPLINE

H1-23 REVENUES UP 8% Y/Y TO €6.1BN WITH POSITIVE UNDERLYING GROWTH ACROSS BUSINESS UNITS

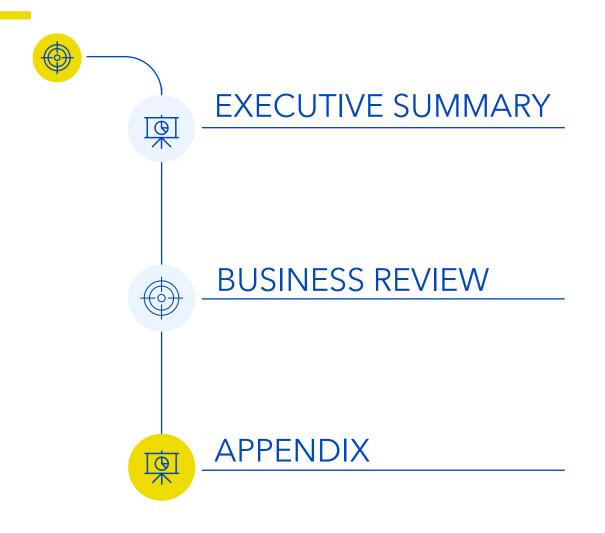
• EBIT +11% Y/Y REACHING €1.6BN - CONTINUED COST DISCIPLINE IN AN INFLATIONARY ENVIRONMENT

POSITIVE INFLOWS IN NET SAVINGS AND INVESTMENT PRODUCTS

SOLID BALANCE SHEET WITH IMPROVING NET FINANCIAL POSITION Y/Y

STRONG OPERATING RESULTS BENEFITTING FROM A DIVERSIFIED BUSINESS MODEL

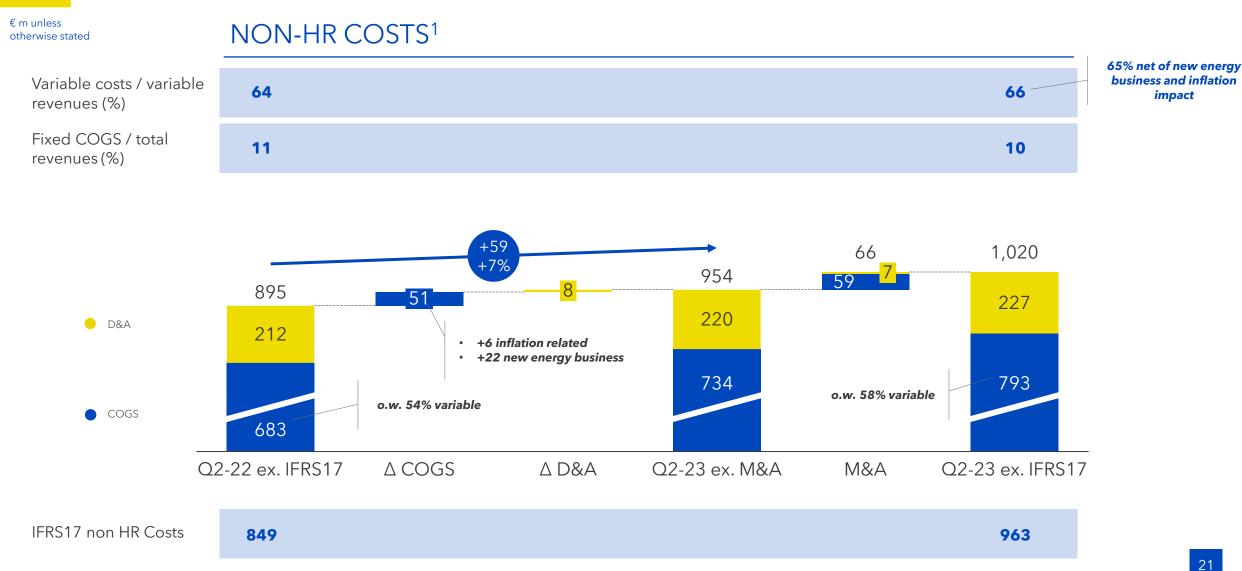
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impact

NON-HR COSTS ENERGY BUSINESS START-UP COSTS AND INFLATION INCREASE - IN LINE WITH EXPECTATIONS

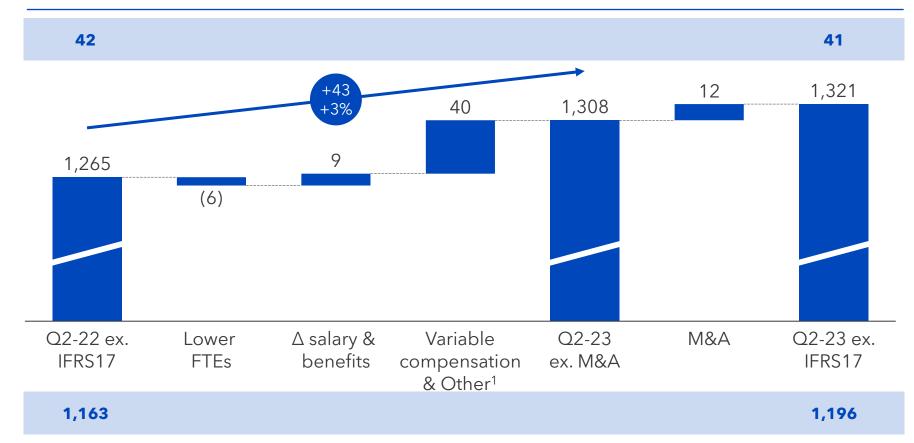


HUMAN CAPITAL – HR COSTS HIGHER VARIABLE COMPENSATION AND PLANNED SALARY INCREASE BUT LOWER FTES

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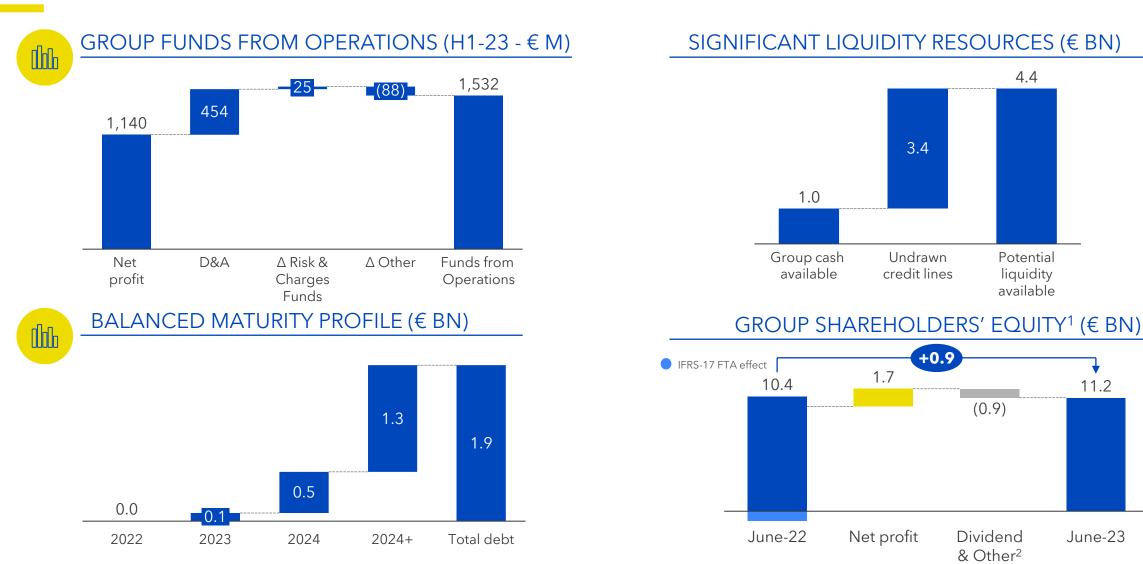
ORDINARY HR COSTS

Ordinary HR costs / revenues (%)



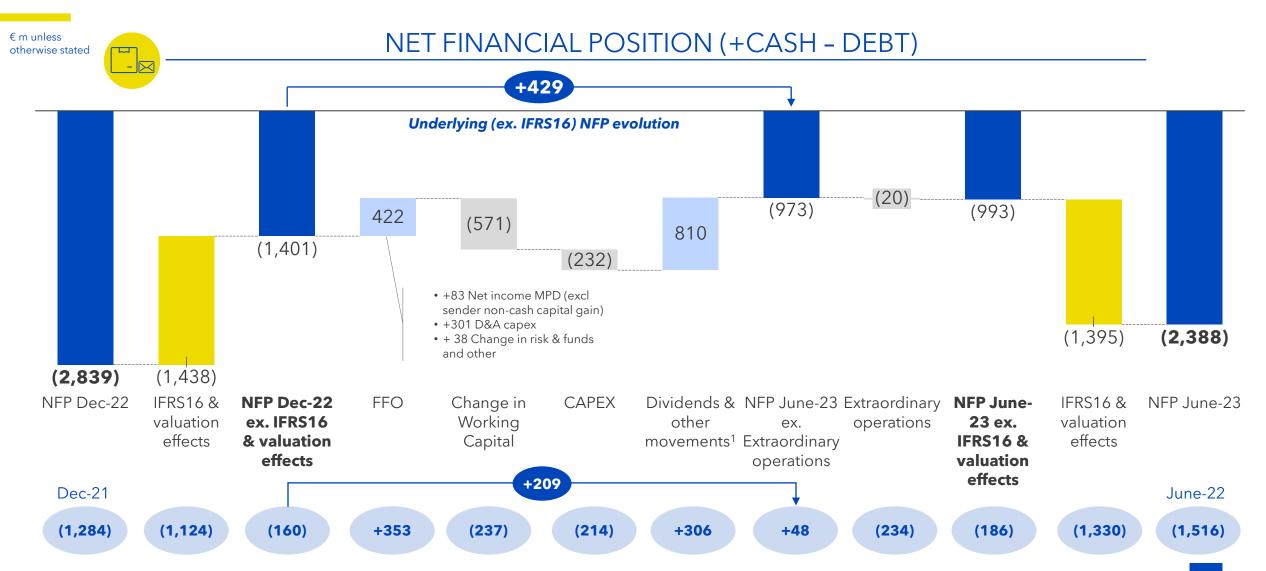
IFRS17 HR Costs

STRONG CASH GENERATION, AMPLE LIQUIDITY & BALANCED DEBT PROFILE

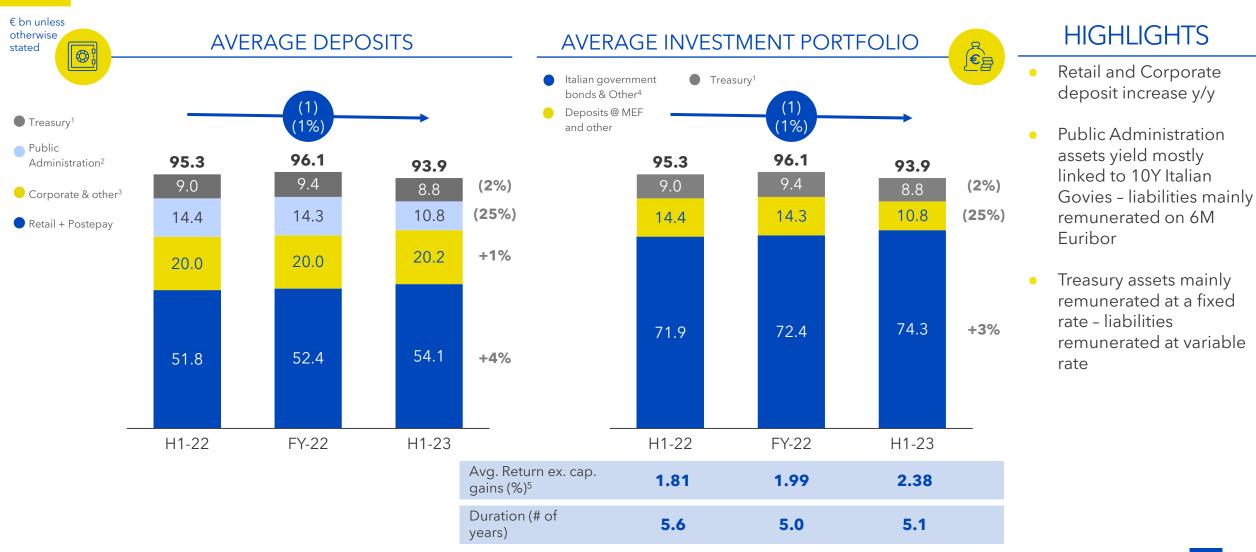


^{1.} Shareholders' equity net of revaluation reserves and IFRS 17 restatement effects; 2. Other includes buyback, the coupon on the hybrid bond, the purchase of options for minority acquisitions, TFR, reserve variation related to incentive schemes (IFRS 2)

MAIL, PARCEL & DISTRIBUTION NET FINANCIAL POSITION IMPROVING UNDERLYING CASH GENERATION



BANCOPOSTA ASSETS AND LIABILITIES STRUCTURE AVERAGE RETAIL AND CORPORATE DEPOSITS UP

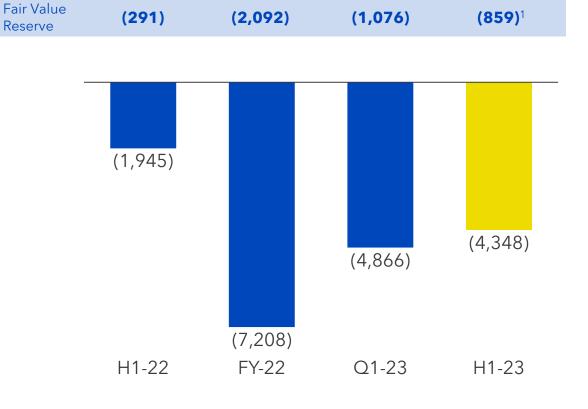


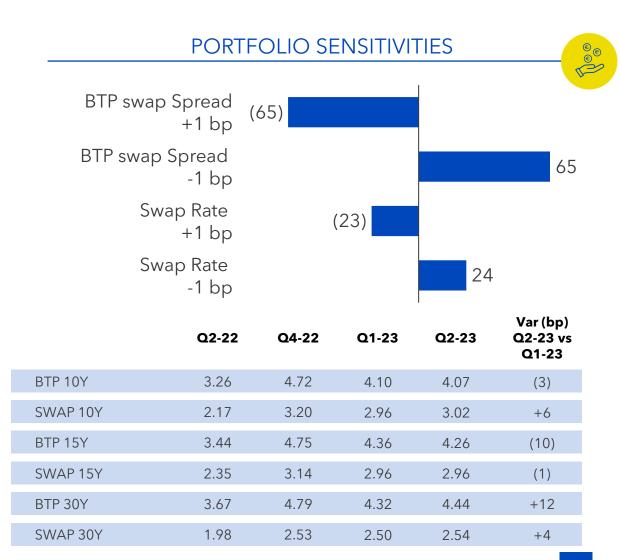
^{1.} Includes short term REPO and collateral 2. Entirely invested in floating rate deposits c/o MEF; 3. Includes business current accounts, PostePay business, Long-term REPO, Poste Italiane liquidity and other customers debt; 4. Includes Tax Credits & Others; 5. Average yield calculated as net interest income on average deposits

UNREALISED GAINS & LOSSES AND SENSITIVITIES IMPROVING NET UNREALISED LOSSES - NO IMPACT ON CAPITAL POSITION



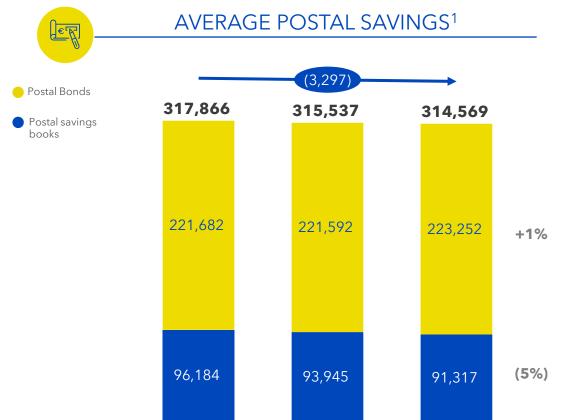
UNREALISED NET GAINS AND LOSSES





POSTAL SAVINGS NET OUTFLOWS MAINLY DRIVEN BY POSTAL BONDS



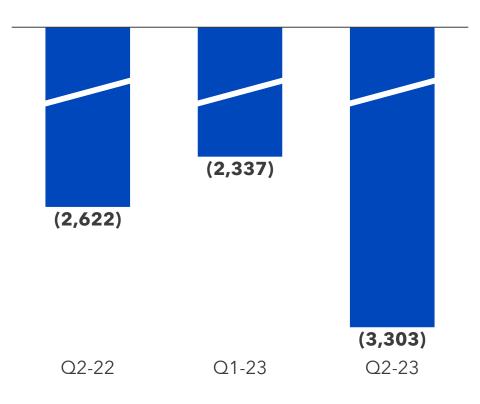


FY-22

H1-22

POSTAL SAVINGS NET FLOWS

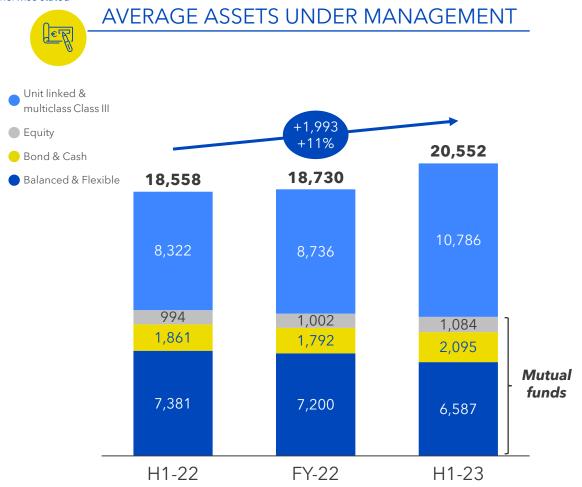


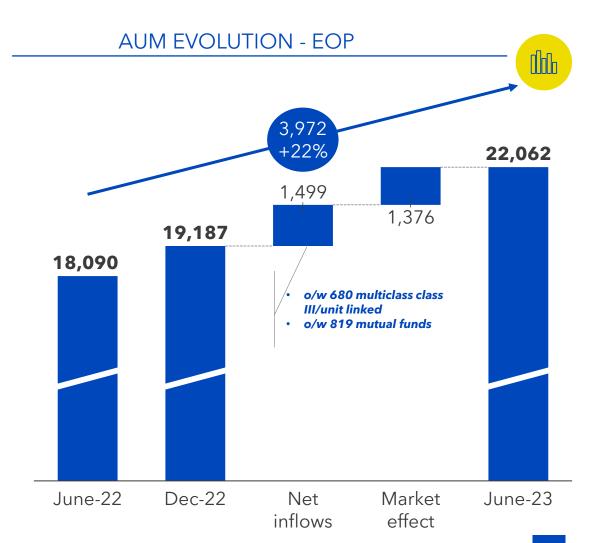


H1-23

ASSET MANAGEMENT





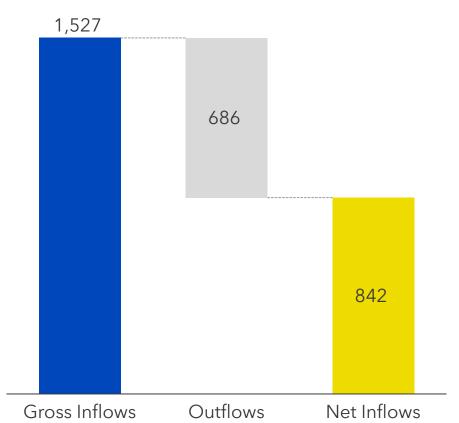


ASSET MANAGEMENT NET INFLOWS POSITIVE NET FLOWS THANKS TO MULTICLASS CLASS III PRODUCTS

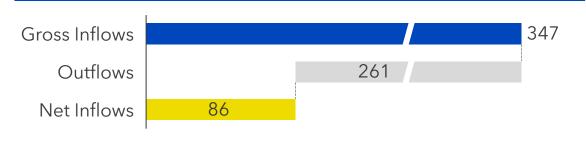
€ m unless otherwise stated



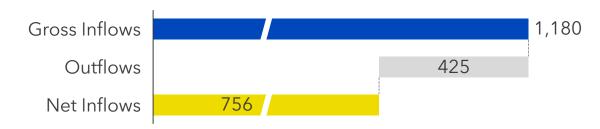
TOTAL NET FLOWS Q2-23



MULTICLASS CLASS¹ III & UNIT LINKED

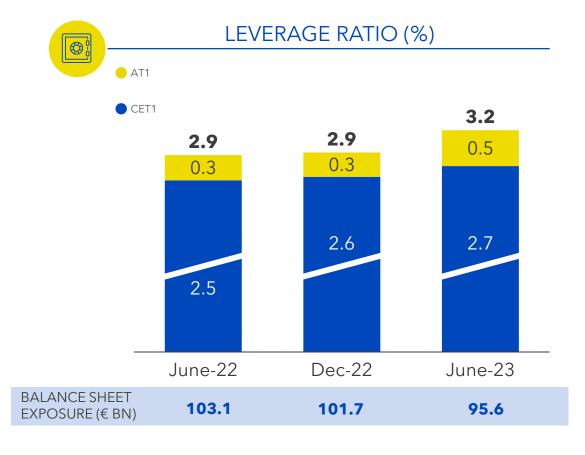


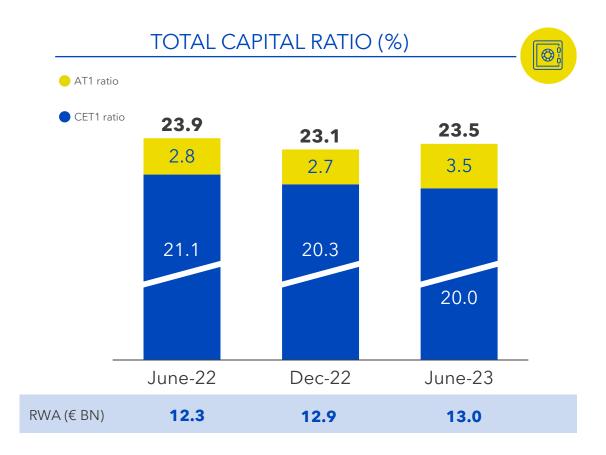
MUTUAL FUNDS



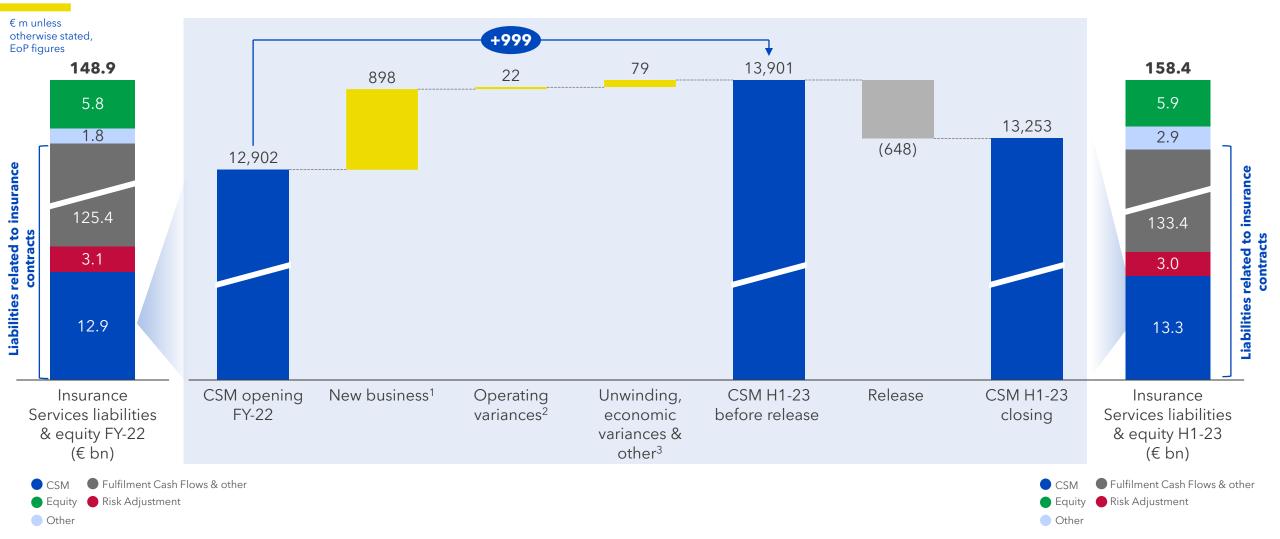
1. Inflows at target

BANCOPOSTA: SOLID AND EFFICIENT CAPITAL POSITION AN ASSET GATHERER WITH A CAPITAL LIGHT BALANCE SHEET





CONTRACTUAL SERVICE MARGIN EVOLUTION €13.3BN OF CSM SUPPORTING SUSTAINABLE PROFITABILITY GOING FORWARD



^{1.} CSM of the business issued over the reporting period; 2. Impact of non-financial assumptions in future cash flow projections; 3. Impact from i) changes in real world interest rates on VFA (Variable Fee Approach) business and ii) changes in lock-in rates for BBA (Building Block Approach) business

INSURANCE SERVICES SOLVENCY II EVOLUTION

SWAP

V.A. CURR.

(BP)

25

17

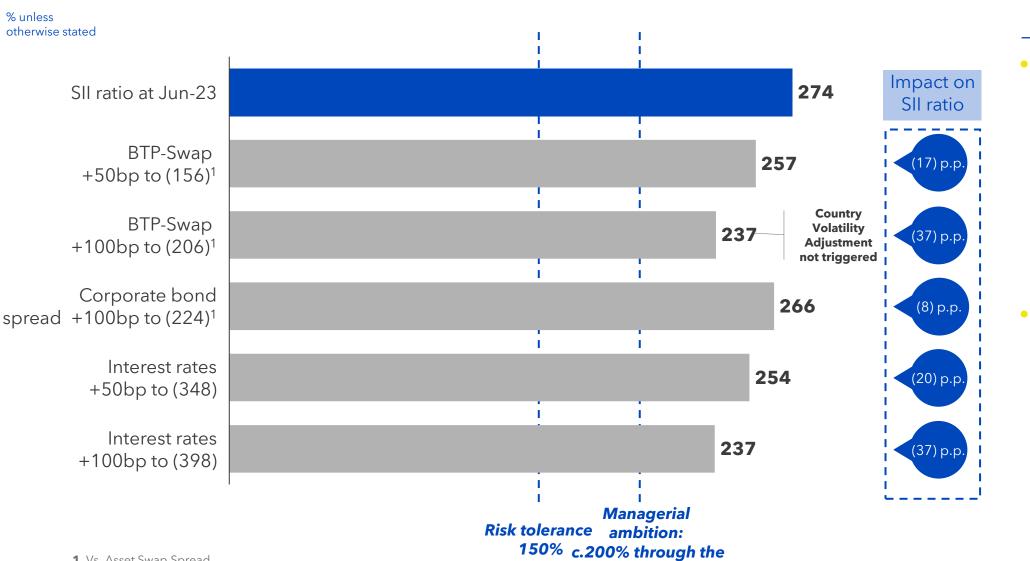
Q3 - 22 Q1 - 23 Q2 - 23 Q4 - 22 274 267 253 17 222 (2) 29 207 (13) Δ SCR Sep-22 Δ SCR Δ Own Δ SCR Mar-23 Δ SCR Jun-22 Δ Own Δ Own Dec-22 Δ Own June-23 funds funds funds funds 219 308 320 296 298 BTP-SWAP 109 144 151 114 106 SPREAD (BP)

19

21

20

SOLVENCY II RATIO SENSITIVITIES RATIOS WELL ABOVE RISK TOLERANCE UNDER SIMULATED SCENARIOS



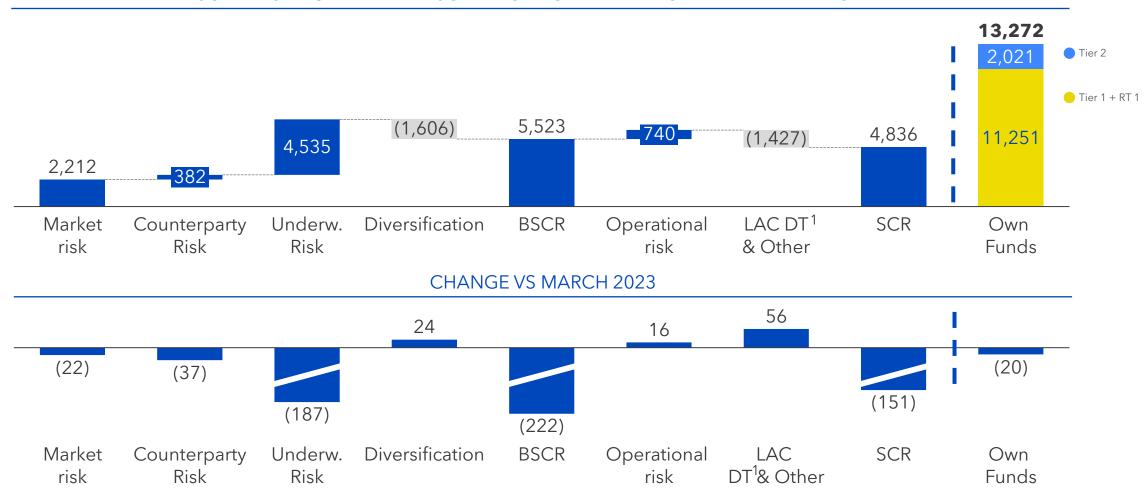
cycle

- Solvency II ratio sensitivity to BTP-Swap spread (+100bp):
 - (129) p.p. as of Dec-20
 - (98) p.p. as of Dec-21
 - (71) p.p. as of Mar-22
 - (60) p.p. as of Jun-22
 - (34) p.p. as of Sep-22
 - (29) p.p. as of Dec-22
 - (43) p.p. as of Mar-23
 - (37) p.p. as of Jun-23 (CVA not triggered)
- Solvency II ratio sensitivity to Swap rate (+100bp):
 - (42) p.p. as of Jun-22
 - (27) p.p. as of Sep-22
 - (32) p.p. as of Dec-22
 - (35) p.p. as of Mar-23
 - (37) p.p. as of Jun-23

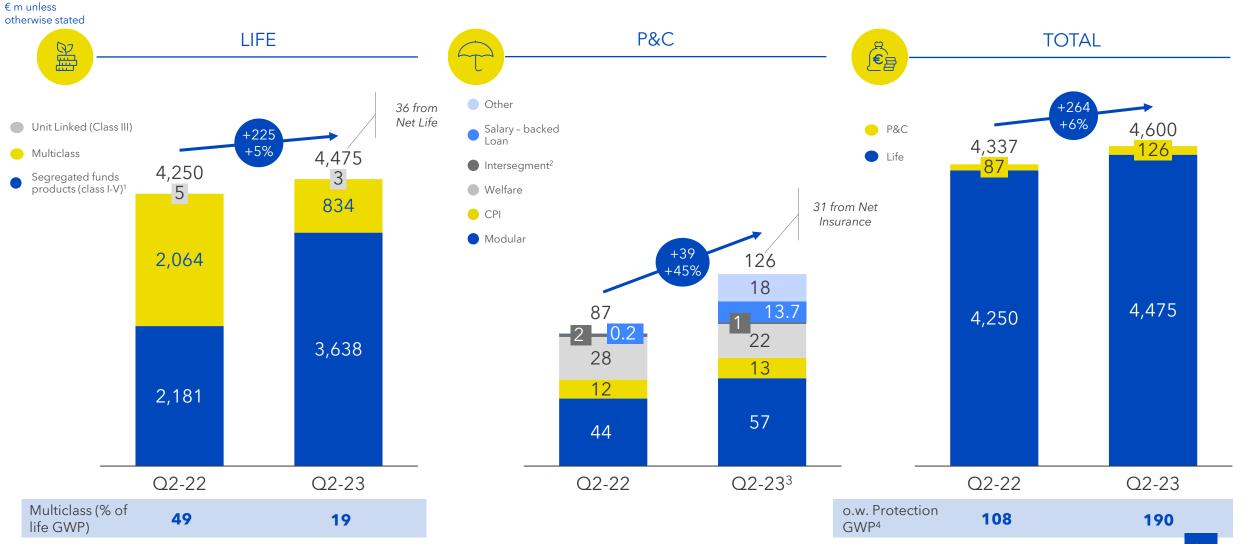
INSURANCE SERVICES SOLVENCY II OWN FUNDS TIERING AND SOLVENCY CAPITAL REQUIREMENTS

€ m unless otherwise stated

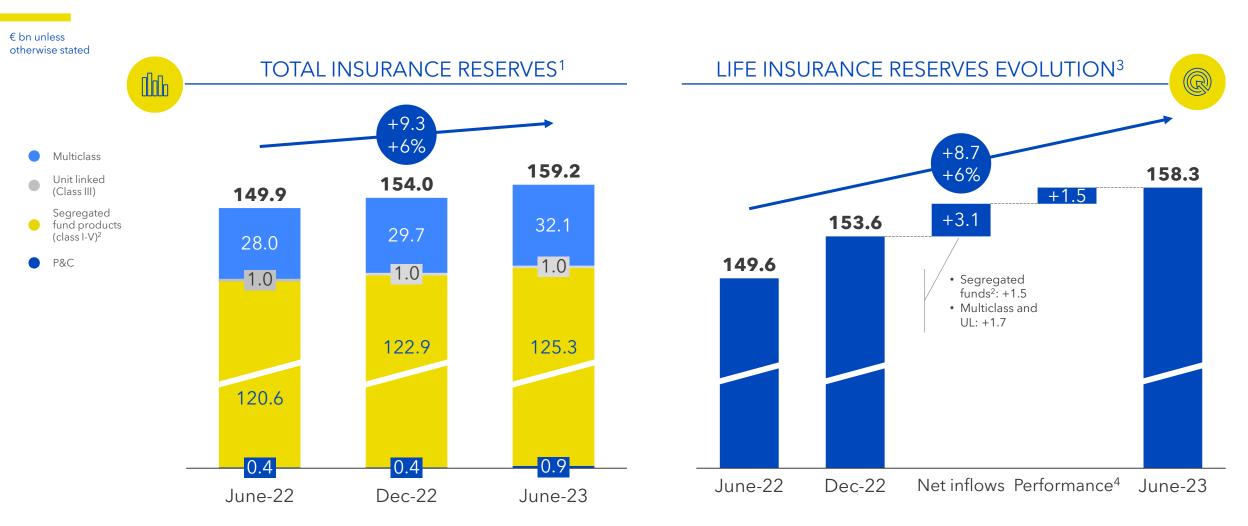
SOLVENCY II CAPITAL AND SOLVENCY II CAPITAL REQUIREMENT BREAKDOWN



INSURANCE SERVICES GWP GROWTH SUPPORTED BY SOLID COMMERCIAL ACTIVITY



INSURANCE SERVICES RESERVES STRONG NET INFLOWS OUTPERFORMING THE MARKET



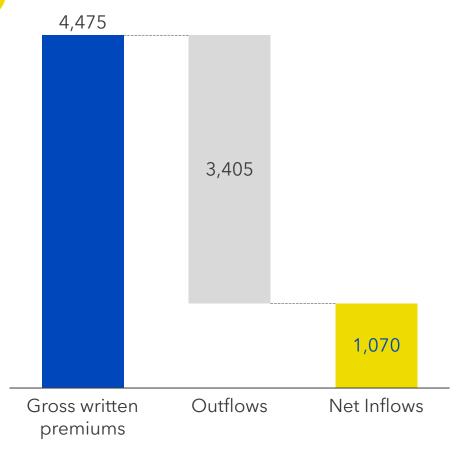
^{1.} EoP figures, 2022 Insurance Reserves restated to exclude the Deferred Policyholders' Liabilities "DPL" (-14bn as of Dec-22), in line with local GAAP. Includes non-life insurance reserves; 2. Includes life protection and PPP; 3. EoP figure; 4. Includes interests, upfront fees and other minor items

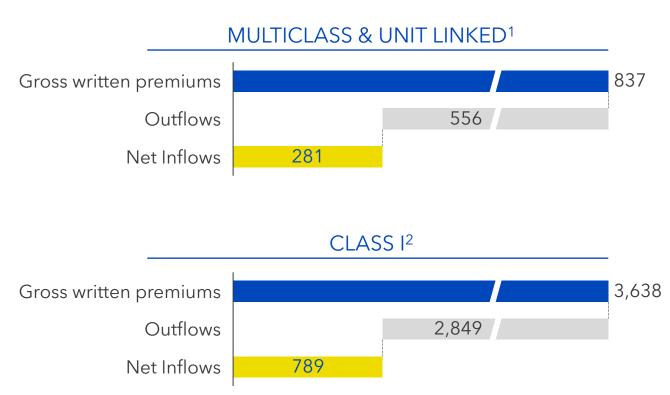
INSURANCE SERVICES NET INFLOWS POSITIVE NET FLOWS ACROSS ALL PRODUCTS

€ m unless otherwise stated



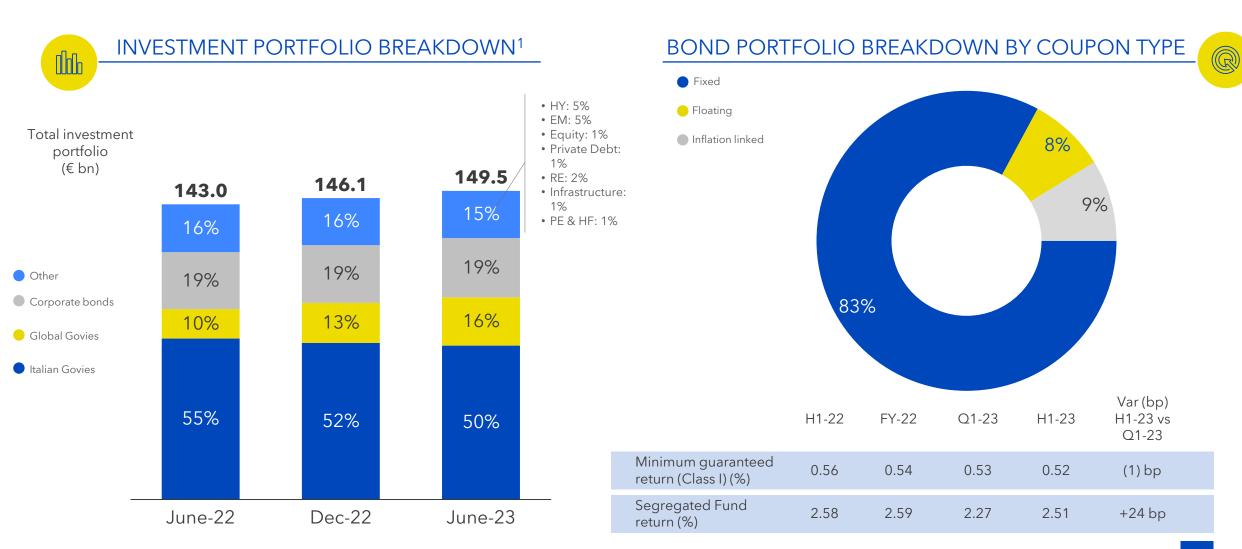
TOTAL NET FLOWS Q2-23



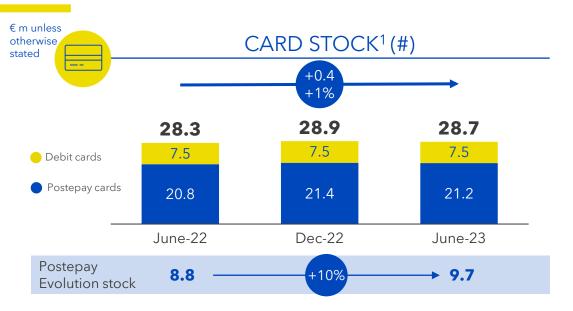


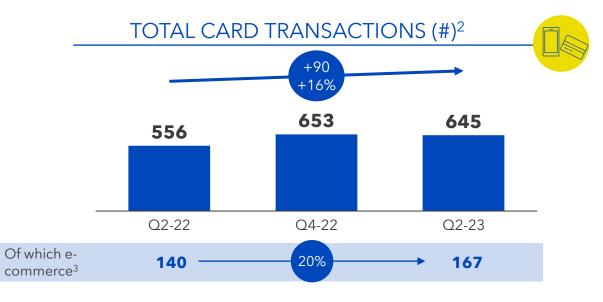
³⁷

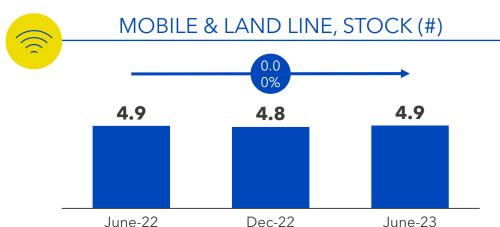
INSURANCE SERVICES INVESTMENT PORTFOLIO ONGOING DIVERSIFICATION

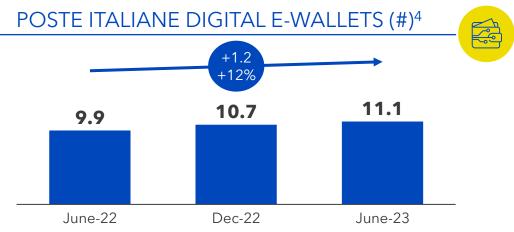


PAYMENTS & MOBILE KEY METRICS STEADY INCREASE ACROSS KEY METRICS



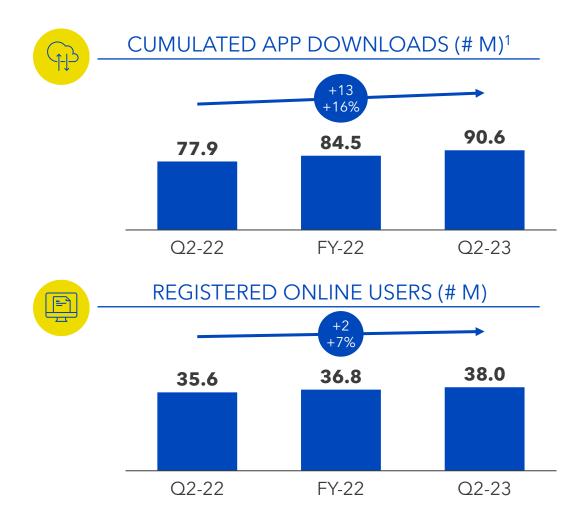


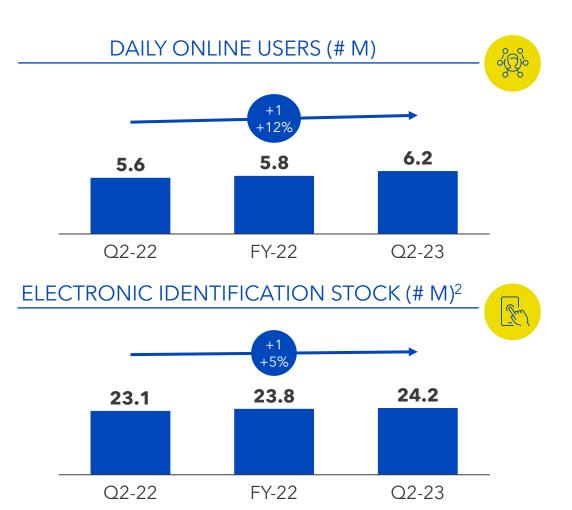




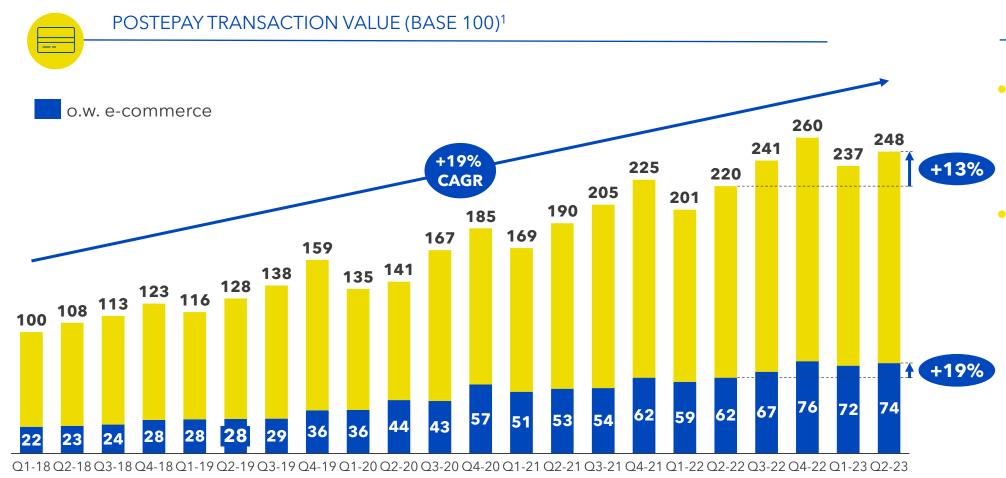
^{1.} Including social measures related cards; 2. Including payments, top-ups and withdrawals; 3. Includes e-commerce and web transactions on Poste Italiane channels; 4. An innovative electronic tool associated to a single customer, able to authorize in app payment transactions

POSTE ITALIANE DIGITAL FOOTPRINT KEY METRICS CONSTANTLY IMPROVING





POSTEPAY PAYMENTS TRANSACTION VALUE STEADY INCREASE IN E-COMMERCE TRANSACTIONS



HIGHLIGHTS

- Postepay payment transaction value up strongly, Q2-23 +13% Y/Y supported by strong e-commerce growth (+19%)
- Further room for growth expected thanks to low penetration of digital payments in Italy (38%² in 2021)

INTERSEGMENT COSTS AS OF Q2-23 INTERSEGMENT DYNAMICS' KEY DRIVERS MAIN

	WAIN		INDICATIVE MAIN			
n unless erwise stated ————————————————————————————————————	RATIONALE	R	EMUNERATION SCHEME	2Q-22	<u>2Q-23</u>	
• Pay	 Payments and Mobile remunerates: a) Mail, Parcel and Distribution for providing IT, delivery volume, promoting and selling SIMs and energy contracts and other corporates services¹; 		Number of payment transactions flat fee (depending on the product)	a) 58	a) 61	
b)	Financial Services for promoting and selling card payments and other payments (e.g. tax payments) throughout the network;	b)	Fixed % of revenues	b) 63 Total: 121	b) 63 Total: 124	
• Insu	 Insurance Services remunerates: Financial Services for promoting and selling insurance products² and for investment management services³; 		Fixed % of upfront fees Depending on service/product	c) 144 d) 21	c) 172 d) 25	
d)	Mail, Parcel and Distribution for providing corporate services ¹ ;			Total: 165	Total: 197	
Insuranc	te Services reported intersegment costs under IFRS17 , remunerating MPD only ⁴			Total: 7	Total: 9	
• Fina e)	 Financial Services remunerates: e) Mail, Parcel and Distribution for promoting and selling Financial, Insurance and PMD products throughout the network and for proving corporate services⁵; f) Payments & Mobile for providing certain payment services⁶ 		Fixed % (depending on the product) of revenues	e) 1,136	e) 1,190	
f)			Depending on service/product	f) 54 Total: 1,189 ⁷	f) 45 Total: 1,235 ⁷	
g)	II, Parcel and Distribution remunerates: Payments & Mobile for acquiring services and postman electronic devices	g)	Annual fee	g) 8	g) 8	
h)	Financial Services as distribution fees related to "Bollettino DTT"	h)	Flat fee for each "Bollettino"	h) 0 Total: 8	h) 0 Total: 8	

INDICATIVE MAIN

^{1.} Corporate Services such as communication, anti money laundering, IT, back office and call centres; 2. Which, in turn, remunerates Mail, Parcel and Distribution; 3. Investment management services provided by BancoPosta Fondi SGR; 4. Under IFRS17 costs directly attributable to insurance policies – incl. distribution costs to remunerate Poste Italiane network – are attributed to Insurance Services' revenues; 5. E.g. Corporate services are remunerated according to number of allocated FTEs, volumes of letters sent and communication costs; 6. E.g. "Bollettino"; 7. Excluding interest charges

POSTE ITALIANE'S SUSTAINABILITY PATH SUCCESSFULLY PROGRESSING ON OUR INTEGRATED STRATEGY

INCLUDED IN 17 ESG INDICES SINCE 2017, 20 AWARDS RECEIVED, >2X BRAND VALUE POLIS PROJECT CONTRIBUTING TO SOCIAL COHESION

Indices & Ratings 17



















Polis project investment (€bn)

Brand Value¹ (€bn)



FTSE4Good



SUSTAINALYTICS







20

Awards























6.8

CONSOLIDATED ACCOUNTS PROFIT & LOSS

€m	Q2-22	Q2-23	Var.	Var. %	H1-22	H1-23	Var.	Var. %
Total revenues	2,771	3,007	+236	+9%	5,588	6,050	+463	+8%
of which:								
Mail, Parcel and Distribution	904	1,002	+99	+11%	1,805	1,895	+91	+5%
Financial Services	1,194	1,252	+58	+5%	2,505	2,666	+161	+6%
Insurance Services	423	379	(44)	(10%)	796	772	(24)	(3%)
Payments and Mobile	250	374	+124	+49%	482	717	+235	+49%
Total costs	2,044	2,208	+163	+8%	4,171	4,484	+313	+8%
of which:								
Total personnel expenses	1,162	1,196	+34	+3%	2,386	2,432	+46	+2%
of which personnel expenses	1,163	1,196	+33	+3%	2,388	2,427	+39	+2%
of which early retirement incentives	3	(0)	(3)	n.m	5	4	(1)	(26%)
of which legal disputes with employees	(4)	0	+5	n.m	(7)	0	+8	n.m
Other operating costs	685	802	+118	+17%	1,409	1,635	+227	+16%
Depreciation, amortisation and impairments	197	209	+12	+6%	376	417	+41	+11%
EBIT	727	799	+72	+10%	1,417	1,566	+150	+11%
EBIT Margin	+26%	+27%			+25%	+26%		
Finance income/(costs) and profit/(loss) on investments accounted for using the equity method	(15)	55	+69	n.m	4	65	+60	n.m
Profit before tax	713	854	+141	+20%	1,421	1,631	+210	+15%
Income tax expense	221	253	+33	+15%	436	491	+55	+13%
Profit for the period	492	601	+109	+22%	985	1,140	+155	+16%

CONSOLIDATED ACCOUNTS - SEGMENT VIEW H1-23 PROFIT & LOSS

€m	Mail, Parcels & Distribution	Payment & Mobile	Financial Services	Insurance Services	Adjustments & eliminations ¹	Total
External Revenues	1,895	717	2,666	772	0	6,050
Intersegment Revenues	2,655	132	453	(82)	(3,157)	0
TOTAL REVENUES	4,550	849	3,119	690	(3,157)	6,050
Labour cost	2,609	27	24	4	(232)	2,432
COGS	1,186	340	18	5	(32)	1,517
Other Costs	86	9	40	0	0	135
Capitalised Costs and Expenses	(27)	(1)	0	0	0	(27)
Impairment Loss/(Reversal) on debt instruments, receivables and other assets	(1)	6	6	0	0	11
Intersegment Costs	16	249	2,576	15	(2,856)	(0)
TOTAL COST	3,869	631	2,663	24	(3,120)	4,067
D&A	434	18	0	2	(38)	417
EBIT	247	199	456	664	(0)	1,566
Finance income/(cost)	10	14	8	33	(0)	65
PBT	257	214	464	697	(0)	1,631
Tax cost/(income)	67	70	128	226	0	491
NET PROFIT	190	144	337	471	(0)	1,140

^{1.} IFRS17 requires the attribution of costs directly attributable to insurance policies - incl. distribution costs to remunerate Poste Italiane network - to Insurance Services' revenues. To ensure full elimination of intersegment costs we make an adjustment at Group level, allocating such costs to Labour costs, COGS and D&A

MAIL, PARCEL & DISTRIBUTION PROFIT & LOSS

€m	Q2-22	Q2-23	Var.	Var. %	H1-22	H1-23	Var.	Var. %
Segment revenue	904	1,002	+99	+11%	1,805	1,895	+91	+5%
Intersegment revenue	1,212	1,273	+60	+5%	2,481	2,655	+174	+7%
Total revenues	2,116	2,275	+159	+8%	4,286	4,550	+264	+6%
Personnel expenses	1,237	1,283	+46	+4%	2,537	2,609	+72	+3%
of which personnel expenses	1,234	1,283	+49	+4%	2,532	2,605	+73	+3%
of which early retirement incentives	3	0	(3)	n.m	5	4	(2)	(31%)
Other operating costs	578	608	+30	+5%	1,188	1,244	+56	+5%
Intersegment costs	8	8	+0	+1%	22	16	(6)	(27%)
Total costs	1,823	1,898	+75	+4%	3,747	3,869	+122	+3%
EBITDA	293	376	+83	+28%	539	682	+143	+26%
Depreciation, amortisation and impairments	206	217	+11	+5%	397	434	+38	+10%
ЕВІТ	87	159	+73	+84%	142	247	+105	+74%
EBIT MARGIN	+4%	+7%			+3%	+5%		
Finance income/(costs)	1	21	+20	n.m	4	10	+6	n.m
Profit/(Loss) before tax	88	180	+92	n.m	146	257	+111	+76%
Income tax expense	32	31	(1)	(3%)	59	67	+8	+13%
Profit for the period	55	148	+93	n.m	87	190	+103	n.m

FINANCIAL SERVICES PROFIT & LOSS

€m	Q2-22	Q2-23	Var.	Var. %	H1-22	H1-23	Var.	Var. %
Segment revenue	1,194	1,252	+58	+5%	2,505	2,666	+161	+6%
Intersegment revenue	201	219	+18	+9%	398	453	+55	+14%
Total revenues	1,396	1,471	+75	+5%	2,903	3,119	+216	+7%
Personnel expenses	10	12	+2	+17%	21	24	+3	+16%
of which personnel expenses	10	12	+2	+16%	21	24	+3	+15%
of which early retirement incentives	0	0	+0	n.m.	0	0	+0	n.m
Other operating costs	23	25	+2	+8%	49	63	+14	+29%
Depreciation, amortisation and impairments	0	0	(0)	(49%)	0	0	(0)	(48%)
Intersegment costs	1,189	1,235	+45	+4%	2,429	2,576	+147	+6%
Total costs	1,223	1,271	+49	+4%	2,499	2,663	+164	+7%
EBIT	173	200	+27	+15%	404	456	+52	+13%
EBIT MARGIN	12%	14%			14%	15%		
Finance income/(costs)	(27)	7	+34	n.m	(22)	8	+30	n.m
Profit/(Loss) before tax	146	207	+61	+42%	382	464	+82	+21%
Income tax expense	48	57	+9	+19%	113	128	+14	+13%
Profit for the period	98	150	+52	+53%	269	337	+67	+25%

INSURANCE SERVICES PROFIT & LOSS

Q2-22	Q2-23	Var.	Var. %	H1-22	H1-23	Var.	Var. %
423	379	(44)	(10%)	796	772	(24)	(3%)
(35)	(33)	+1	+4%	(73)	(82)	(9)	(13%)
388	345	(43)	(11%)	723	690	(33)	(5%)
2	2	+0	+2%	3	4	+1	+36%
2	2	+0	+2%	3	4	+1	+36%
0	0	+0	n.m	0	0	+0	n.m
2	3	+1	+84%	3	5	+2	+69%
1	1	(0)	(20%)	3	2	(1)	(43%)
7	9	+2	+31%	13	15	+2	+14%
12	15	+3	+26%	22	26	+4	+18%
376	330	(46)	(12%)	701	664	(37)	(5%)
97%	96%			97%	96%		
12	19	+7	+64%	23	33	+10	+43%
388	349	(39)	(10%)	724	697	(27)	(4%)
115	123	+8	+7%	215	226	+10	+5%
273	226	(47)	(17%)	508	471	(38)	(7%)
	423 (35) 388 2 2 0 2 1 7 12 376 97% 12 388 115	423 379 (35) (33) 388 345 2 2 2 2 0 0 2 3 1 1 7 9 12 15 376 330 97% 96% 12 19 388 349 115 123	423 379 (44) (35) (33) +1 388 345 (43) 2 2 +0 2 2 +0 0 0 +0 2 3 +1 1 1 (0) 7 9 +2 12 15 +3 376 330 (46) 97% 96% 12 19 +7 388 349 (39) 115 123 +8	423 379 (44) (10%) (35) (33) +1 +4% 388 345 (43) (11%) 2 2 +0 +2% 2 2 +0 +2% 0 0 +0 n.m 2 3 +1 +84% 1 1 (0) (20%) 7 9 +2 +31% 12 15 +3 +26% 376 330 (46) (12%) 97% 96% 12 19 +7 +64% 388 349 (39) (10%) 115 123 +8 +7%	423 379 (44) (10%) 796 (35) (33) +1 +4% (73) 388 345 (43) (11%) 723 2 2 +0 +2% 3 2 2 +0 +2% 3 0 0 +0 n.m 0 2 3 +1 +84% 3 1 1 (0) (20%) 3 7 9 +2 +31% 13 12 15 +3 +26% 22 376 330 (46) (12%) 701 97% 96% 97% 12 19 +7 +64% 23 388 349 (39) (10%) 724 115 123 +8 +7% 215	423 379 (44) (10%) 796 772 (35) (33) +1 +4% (73) (82) 388 345 (43) (11%) 723 690 2 2 +0 +2% 3 4 2 2 +0 +2% 3 4 0 0 +0 n.m 0 0 2 3 +1 +84% 3 5 1 1 (0) (20%) 3 2 7 9 +2 +31% 13 15 12 15 +3 +26% 22 26 376 330 (46) (12%) 701 664 97% 96% 97% 96% 12 19 +7 +64% 23 33 388 349 (39) (10%) 724 697 115 123 +8 +7% 215 226	423 379 (44) (10%) 796 772 (24) (35) (33) +1 +4% (73) (82) (9) 388 345 (43) (11%) 723 690 (33) 2 2 +0 +2% 3 4 +1 2 2 +0 +2% 3 4 +1 0 0 +0 n.m 0 0 +0 2 3 +1 +84% 3 5 +2 1 1 (0) (20%) 3 2 (1) 7 9 +2 +31% 13 15 +2 12 15 +3 +26% 22 26 +4 376 330 (46) (12%) 701 664 (37) 97% 96% 97% 96% 12 19 +7 +64% 23 33 +10 388 349 (39) (10%) 724 697 (27) <

PAYMENTS & MOBILE PROFIT & LOSS

€m	Q2-22	Q2-23	Var.	Var. %	H1-22	H1-23	Var.	Var. %
Segment revenue	250	374	+124	+49%	482	717	+235	+49%
Intersegment revenue	69	65	(4)	(5%)	136	132	(4)	(3%)
Total revenues	319	439	+120	+38%	618	849	+231	+37%
Personnel expenses	7	13	+6	+86%	14	27	+12	+87%
of which personnel expenses	7	13	+6	+86%	14	27	+12	+87%
Other operating costs	96	183	+87	+90%	194	355	+161	+83%
Intersegment costs	121	124	+3	+3%	233	249	+17	+7%
Total costs	224	320	+96	+43%	441	631	+190	+43%
EBITDA	95	120	+24	+25%	177	218	+41	+23%
Depreciation, amortisation and impairments	4	9	+5	n.m	7	18	+11	+149%
ЕВІТ	91	111	+19	+21%	169	199	+30	+18%
EBIT MARGIN	29%	25%			27%	23%		
Finance income/(costs)	0	8	+8	n.m	(0)	14	+14	n.m
Profit/(Loss) before tax	91	119	+28	+30%	169	214	+45	+26%
Income tax expense	26	42	+16	+62%	48	70	+22	+45%
Profit for the period	66	77	+12	+18%	121	144	+23	+19%

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